

# THE FIFTH NATIONAL Accountable Care Organization Summit

THE LEADING FORUM ON ACCOUNTABLE CARE ORGANIZATIONS AND RELATED DELIVERY SYSTEM AND PAYMENT REFORM

Onsite:

June 18–20, 2014 • Hyatt Regency on Capitol Hill, Washington, DC

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## CO CHAIRS:



**Mark B. McClellan, MD, PhD**, Senior Fellow and Director, Health Care Innovation and Value Initiative, The Brookings Institution; Former CMS Administrator and FDA Commissioner



**Elliott Fisher, MD, MPH**, Director, Center for Population Health, The Dartmouth Institute for Health Policy and Clinical Practice

## KEYNOTE SPEAKERS:



**Jonathan Blum, MMP**, Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services



**Michael Leavitt**, Founder and Chairman, Leavitt Partners; Former Governor of Utah; Former Secretary, HHS



**Leonard D. Schaeffer**, Senior Advisor, TPG Capital; Judge Robert Maclay Widney Chair, University of Southern California



**Thomas A. Scully, Esq.**, General Partner, Welsh, Carson, Anderson & Stowe; Senior Counsel, Alston & Bird LLP

## FEATURED FACULTY:



**Samuel W. Ho, MD**, Executive Vice President and Chief Medical Officer, UnitedHealthcare



**William Winkenwerder, Jr., MD**, Chief Executive Officer and President, Highmark Health; Former Assistant Secretary of Defense for Health Affairs



**Joseph M. Zubretsky**, Senior Executive Vice President, National Business, Aetna; Former Chief Financial Officer, Aetna

## TRACK KEYNOTES:



**Neil Calman, MD, ABFP, FAAFP**, President and CEO, Institute for Family Health



**Janet Corrigan, PhD, MBA**, Distinguished Fellow, Dartmouth Institute for Health Policy



**Deborah L. Feinstein, Esq.**, Director, Bureau of Competition, FTC



**Timothy G. Ferris, MD, MPH**, VP Population Health, Partners HealthCare



**S. Lawrence Kocot, JD, LL.M., MPA**, Visiting Fellow, Engelberg Center, The Brookings Institution



**Terry McGeeney, MD, MBA, CMO**, Village Practice Management



**Diane E. Meier, MD, FACP**, Director, Center to Advance Palliative Care



**Dan Mendelson, MPP**, CEO, Avalere Health



**Farzad Mostashari, MSc, MD**, Visiting Fellow, Engelberg Center, Brookings Institution



**Samuel R. Nussbaum, MD, EVP**, Clinical Health Policy and Chief Medical Officer, WellPoint



**Thomas Valuck, MD, JD**, Partner, Discern Health



**Mark Wagar**, President, Heritage Medical System

## FEATURED SESSIONS:

- Preconference: Legal and Operational Issues in ACO Development
- The Changing Environment of Commercial ACO Arrangements
- Investor Views of ACOs
- Performance Measurement for Accountable Care
- Innovations in Contract and Payment Incentives
- Emerging Payer-Provider Accountable Care Models
- Unique Opportunities and Challenges for Physician-Led ACOs

- Engaging Patients in Accountable Care
- Consolidation and Competition in Health Care Markets: Implications for ACOs
- Coordinating Care for High-Risk and Vulnerable Populations
- Innovations in Data Management
- Clinical Leadership in ACOs
- Optimizing the Value of Pharmaceuticals
- Caring for and Meeting the Needs of Frail and Elderly Patients
- Community-Based Accountable Care Arrangements

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## OVERVIEW

ACOs in both the public and private sector have continued to grow over the past several years, ushering in more experience and evidence on what is working and ways to continue evolving accountable care models. The Fifth National Accountable Care Organization Summit ([www.ACOsummit.com](http://www.ACOsummit.com)) will provide an unprecedented opportunity to discuss remaining barriers to widespread ACO implementation and strategies to overcome them. The Summit brings together leading policymakers, experts, and ACO implementers to provide unique and in-depth insights on ACO implementation and ongoing health care reform. The Summit will cover a variety of topics including innovative contract and payment arrangements, performance measurement, patient engagement, unique challenges and opportunities for physician-led ACOs, clinical leadership, coordinating care for high-risk and vulnerable populations, strategies for clinical transformation, and innovations in health data use and management.

### What is an ACO?

ACOs are groups of physicians, hospitals, and other providers that receive financial rewards for achieving patient-focused quality targets and demonstrating reductions in overall spending growth for their defined patient population. ACOs can be organized in a number of ways, ranging from fully integrated delivery systems to networked models within which physicians in small office practices can work together to improve quality, coordinate care, and reduce costs. ACOs can also feature different payment incentives, ranging from “one-sided” shared savings within a fee-for-service environment to a range of capitation arrangements with quality bonuses. In addition, ACOs are compatible with a range of other payment reforms, such as medical homes and bundled payments; they can help assure that these reforms lead to sustainable quality improvements and cost reductions. In sum, ACOs provide an ideal mechanism to transition from paying for volume and intensity to paying for value.

### How is ACO Implementation Proceeding Across the Country?

Since 2012, the Centers for Medicare & Medicaid Services (CMS) has recruited over 360 organizations across the country to participate in the Shared Savings Program and the Pioneer ACO Model, both of which aim to promote accountability for the care of Medicare FFS beneficiaries, coordinate care for all services provided under Medicare FFS, and encourages investment in infrastructure and redesign care processes. CMS has recently released first year financial and quality performance results for 114 MSSP and 32 Pioneer participants. While a majority of these ACOs were able to attain quality improvement, only about a quarter were successful at reducing spending enough to qualify for shared savings. These early results suggest a continued path forward, but also indicate that more work is needed for ACOs to succeed at their dual aim of increasing quality and reducing costs.

Beyond Medicare ACO initiatives, interest and participation in accountable care reforms has been growing both in states and in the private sector. Several states, including Oregon, Colorado, Arkansas, and Minnesota have developed programs to support the transition toward ACO-like models for either their Medicaid programs or state employees. There are now over 250 private sector ACOs with all of the major private health plans implementing payment reforms similar to the ACO model; like ACOs, these payment reforms include accountability for the full continuum of patients’ care, payment contingent upon improving the quality and coordination of care, and responsibility for cost management within a target budget. In tandem with the Medicare Shared Savings Program, the Pioneer ACO Model, and other innovative programs in Medicare, these private sector efforts will be instrumental in moving ACO implementation forward as health care reform progresses.



The Engelberg Center for Health Care Reform at The Brookings Institution invites you to join the

## ACO Learning Network

The ACO Learning Network provides participating organizations with the tools and knowledge necessary to successfully implement accountable care.

In addition to webinars, in-person events, and a newly enhanced website with resources and an ACO tracking database, we have several implementation workgroups.

**Physician-Led ACOs Innovation Exchange** identifies critical areas of need and opportunities for physician-led ACOs and develops tools and resources to help these ACOs succeed. Topics include identifying and managing high-risk patients, crafting referral networks, engaging patients, and using event notifications to improve care.

**Optimizing the Value of Pharmaceuticals Innovation Exchange** examines ways to improve the use and integration of pharmaceuticals into ACOs, through novel stakeholder arrangements that consider existing challenges, structural constraints, and changing incentive landscapes.

**Commercial Payer-Provider ACO Forum** explores challenges for implementing commercial accountable care arrangements, including quality measurement alignment, and identifies key steps for effectively implementing new value-based payment and delivery models.

**ACOs 2.0: Future Policy and Regulatory Changes** identifies existing barriers to effective accountable care implementation in both the private and public sector and considers potential policy and regulatory changes to help organizations of varying experience and composition to succeed as an ACO.

Current ACO Learning Network members will receive a discount to the ACO Summit.

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**ACO SUMMIT PRECONFERENCE:  
LEGAL AND OPERATIONAL ISSUES IN ACO DEVELOPMENT**



**12:30 pm Introduction and Overview**  
**S. Lawrence Kocot, JD, LL.M., MPA**, Visiting Fellow, Engelberg Center for Health Care Reform, The Brookings Institution; Member of the Firm, Health Care and Life Sciences, Epstein Becker Green; Former Senior Advisor to the Administrator, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)



**12:40 pm FTC v. St Luke's Health System: Implications for ACOs**  
**David A. Ettinger, Esq.**, Partner and Leader, Antitrust and Trade Regulation Practice Group, Honigman Miller Schwartz & Cohn, Detroit, MI



**Martin Gaynor, PhD**, Director, Bureau of Economics, Federal Trade Commission; E.J. Barone Chair Professor of Economics and Health Policy, Carnegie Mellon University, Washington, DC



**Robert F. Leibenluft, Esq.**, Partner, Hogan Lovells; Former Assistant Director, Health Care, Bureau of Competition, Federal Trade Commission, Washington, DC



**Scott D. Stein, Esq.**, Partner, Sidley Austin, Chicago, IL



**1:30 pm Considerations for ACOs in Highly Competitive Markets**  
**Robert A. Gerberry, Esq.**, Associate General Counsel, Summa Health, Akron, OH



**Gene Lindsey, MD**, President and Chief Executive Officer Emeritus, Atrius Health and Harvard Vanguard Medical Associates, Wellesley, MA



**Douglas A. Hastings, Esq.**, Partner and Chair Emeritus, Board of Directors, Epstein, Becker & Green; Past President, American Health Lawyers Association, Washington, DC



**2:30 pm Tools for Moderating Anticompetitive Behavior**  
**Andrea Caballero**, Program Director, Catalyst for Payment Reform, Los Angeles, CA



**Douglas C. Ross, Esq.**, Partner, Davis Wright Tremaine LLP; Former Attorney, Antitrust Division, United States Department of Justice, Seattle, WA



**Joshua H. Soven, Esq.**, Partner, Gibson, Dunn & Crutcher, LLP; Former Chief, Litigation Section, Antitrust Division, US Department of Justice; Former Attorney Advisor to Chairman, Federal Trade Commission, Washington, DC

**3:15 pm Break**



**3:30 pm MSSP Financial Results: Who Did Well and Why?**  
**Kelly A. Conroy**, Chief Executive Officer, Palm Beach Accountable Care Organization; Co-founder and Founding Board Member, Florida Association of ACOs, West Palm Beach, FL



**Daniel McCabe, MD**, Chief Executive Officer, Arizona Connected Care, Tucson, AZ



**4:15 pm Random Variation and Risk Adjustment**  
**Francois de Brantes, MS, MBA**, Executive Director, Health Care Incentives Improvement Institute, Newtown, CT



**Derek DeLia, PhD**, Associate Research Professor, Center for State Health Policy, Rutgers University, New Brunswick, NJ



**Paul Weygandt, MD, JD, MPH, MBA, CCS**, Vice President, Physician Services, JA Thomas & Associates, Johnstown, PA



**4:50 pm Wrap-Up and Concluding Remarks**  
**S. Lawrence Kocot, JD, LL.M., MPA**, Visiting Fellow, Engelberg Center for Health Care Reform, The Brookings Institution; Member of the Firm, Health Care and Life Sciences, Epstein Becker Green; Former Senior Advisor to the Administrator, Centers for Medicare and Medicaid Services, Washington, DC

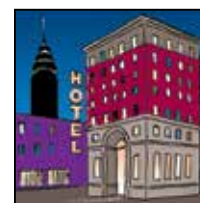
**5:00 pm Adjournment**

**WHO SHOULD ATTEND:**

- Executives and Board Members of ACOs, Health Plans, Health Systems, Hospitals and Physician Organizations
- Medical Directors
- Physicians
- Nurses, Nurse Practitioners and Other Allied Health Professionals
- Pharmacists and Pharmacy Benefit Managers
- Representatives of Purchasers, including Private Employers and Public Purchasers
- Consumer Organization Representatives
- Federal and State Government Officials
- Health Care Regulators and Policy Makers
- Health Benefits Consultants
- Health Services Researchers and Academics
- Health Care Attorneys and In-house Counsel
- Chief Financial Officers
- Chief Innovation Officers
- Directors of Accountable Care
- Directors of Quality Management and Improvement
- Directors of Government Programs
- Directors of Medicare Programs
- Directors of Medicaid Programs
- Directors of Network Contracting
- Directors of Provider Relations
- Directors of Finance and Reimbursement
- Pharmaceutical Executives
- Pharmaceutical Consultants

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ACO SUMMIT OPENING PLENARY SESSION

7:30 am Registration and Continental Breakfast

8:30 am Welcome and Introduction



**Elliott S. Fisher, MD, MPH**, Director, The Dartmouth Institute for Health Policy and Clinical Practice, Lebanon, NH (Co-chair)



**Mark B. McClellan, MD, PhD**, Senior Fellow and Director, Health Care Innovation and Value Initiative, The Brookings Institution; Former Administrator, Centers for Medicare and Medicaid Services; Former Commissioner, Food and Drug Administration, Washington, DC (Co-chair)

8:50 am Keynote



**Jonathan Blum, MMP**, Deputy Administrator and Director, Center for Medicare, Centers for Medicare and Medicaid Services, US Department of Health and Human Services, Washington, DC

9:30 am The Changing Environment of Commercial ACO Arrangements



**Samuel W. Ho, MD**, Executive Vice President and Chief Medical Officer, UnitedHealthcare; President, UnitedHealthcare Clinical Services, Cypress, CA



**Mark B. McClellan, MD, PhD**, Senior Fellow and Director, Health Care Innovation and Value Initiative, The Brookings Institution; Former Administrator, Centers for Medicare and Medicaid Services; Former Commissioner, Food and Drug Administration, Washington, DC (Moderator)



**William Winkenwerder, Jr., MD**, Chief Executive Officer and President, Highmark Health; Former Assistant Secretary of Defense for Health Affairs, Pittsburgh, PA



**Joseph M. Zubretsky**, Senior Executive Vice President, National Businesses, Aetna; Former Chief Financial Officer, Aetna, Hartford, CN

10:45 am Break

TRACKS GROUP I

Track I: Performance Measurement for Accountable Care: Challenges and Solutions

11:15 am Keynote



**Thomas Valuck, MD, JD**, Partner, Discern Health; Former Senior Vice President for Strategic Partnerships, National Quality Forum; Former Senior Advisor and Medical Officer, Center for Medicare and Medicaid Services, Baltimore, MD (Keynote and Moderator)

11:35 am Panel Discussion and Q&A



**Mary Barton, MD**, Vice President, Performance Measurement, NCQA; Former Scientific Director, US Preventive Services Task Force (USPSTF), AHRQ, Washington, DC



**Scott T. Hines, MD**, Co-Chief Clinical Transformation Officer, Crystal Run Healthcare, Middletown, NY



**Hoangmai H. Pham, MD, MPH**, Acting Director, Seamless Care Models Group, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services, Washington, DC

1:00 pm Networking Luncheon

Track II: Innovations in Contract and Payment Incentives

11:15 am Keynote



**Samuel R. Nussbaum, MD**, Executive Vice President, Clinical Health Policy and Chief Medical Officer, WellPoint; Former President, Disease Management Association of America; Former Chairman, National Committee for Quality Health Care, Indianapolis, IN (Keynote and Moderator)

11:35 am Panel Discussion and Q&A



**Thomas A. Raskauskas, MD, MMM, CHQM**, President and Chief Executive Officer, St. Vincent's Health Partners, Inc., Bridgeport, CT



**Richard Salmon, MD, PhD**, National Medical Director, Performance Measurement and Improvement, Cigna, Hartford, CT



**H. Scott Sarran, MD**, Vice President and Chief Medical Officer, Blue Cross Blue Shield Illinois; Former Vice President and Medical Director, University of Chicago Health System, Chicago, IL

1:00 pm Networking Luncheon

Track III: Emerging Payer-Provider Accountable Care Models

11:15 am Keynote



**Terry McGeeney, MD, MBA**, Chief Medical Officer, Village Practice Management; Visiting Scholar, The Brookings Institution, Leawood, KS (Keynote and Moderator)

11:35 am Panel Discussion and Q&A



**Louis S. Bezich**, Chief of Staff and Executive Director, Center for Population Health, Cooper University Health System, Camden, NJ



**Michael Lachenmayer, MS**, Director, Strategic Alliances, AmeriHealth Administrators, Philadelphia, PA



**Corbin Petro, MBA**, President, ElevateHealth; Former Chief Operating Officer, Department of Medicaid, Executive Office of Health and Human Services, Commonwealth of Massachusetts, Boston, MA



**Miles Snowden, MD, MPH, CEBS**, Chief Medical Officer, Optum; Former Executive Vice President, Clinical Strategy, UnitedHealthcare, Atlanta, GA

1:00 pm Networking Luncheon

ACO SUMMIT DAY I: AFTERNOON SESSIONS

2:15 pm Keynote Discussion: Investor Views of ACOs



**Leonard D. Schaeffer**, Senior Advisor, TPG Capital; Judge Robert Maclay Widney Chair, University of Southern California; Former Administrator, Health Care Financing Administration (now CMS); Former Assistant Secretary for Management and Budget, Department of Health and Human Services; Former Chairman, Chairman of Executive Committee and Member of Planning Committee, WellPoint Inc.; Founding Chairman of the Board and Chief Executive Officer, WellPoint Health Networks Inc.; Former Chairman, Blue Cross of California, Inc., Los Angeles, CA



**Thomas A. Scully, Esq.**, General Partner, Welsh, Carson, Anderson & Stowe; Senior Counsel, Alston & Bird LLP; Former Administrator, Centers for Medicare and Medicaid Services; Former President and CEO, Federation of American Hospitals, Washington, DC

3:15 pm Break

## TRACKS GROUP II

### Track IV: Unique Opportunities and Challenges for Physician-Led ACOs

#### 3:45 pm **Keynote**



**Farzad Mostashari, MSc, MD**, Visiting Fellow, Engelberg Center for Health Care Reform, The Brookings Institution; Former National Coordinator for Health Information Technology, US Department of Health and Human Services, Washington, DC (Keynote and Co-Moderator)

#### 4:05 pm **Panel Discussion and Q&A**



**Robert W. Brenner, MD, MMM**, Chief Medical Officer, Summit Medical Group, Berkeley Heights, NJ



**Jeff Butler, MHA**, Founder, Chairman and Chief Executive Officer, Privia Health LLC, Washington, DC



**Neil Calman, MD, ABFP, FAAFP**, President, Chief Executive Officer and Co-founder, Institute for Family Health; Chair, Department of Family Medicine and Community Health, Icahn School of Medicine at Mount Sinai, New York, NY



**Hymin Zucker, MD**, Chief Medical Officer, Palm Beach Accountable Care Organization, Palm Beach, FL



**Jamie Colbert, MD**, Consultant for ACO Learning Network, Brookings Institution; Hospitalist, Newton-Wellesley Hospital; Instructor in Medicine, Harvard Medical School, Boston, MA (Co-Moderator)

#### 5:30 pm **Adjournment and Networking Reception**

### Track V: Engaging Patients in Accountable Care

#### 3:45 pm **Keynote**



**Timothy G. Ferris, MD, MPH**, Vice President Population Health Management, Partners HealthCare; Medical Director, Mass General Physicians Organization, Boston, MA (Keynote and Moderator)

#### 4:05 pm **Panel Discussion and Q&A**



**Michael J. Barry, MD**, President, Informed Medical Decisions Foundation; Medical Director, John D. Stoeckle Center for Primary Care Innovation, Massachusetts General Hospital, Boston, MA



**Joyce Dubow, MA**, Principal, Health Policy and Strategy, AARP; Former Executive Vice President, Georgetown University Community Health Plan; Former Director of Policy and Legislation, US Office of Health Maintenance Organizations, Washington, DC



**Judith H. Hibbard, MPH, DrPH**, Senior Researcher, Health Policy Research Group; Faculty Fellow, Institute for Policy Research and Innovation, University of Oregon, Eugene, OR



**Lee Rucker, MSPH**, Principal and Founder, Enhance Value; Senior Advisor, National Council on Patient Information and Education, Bethesda, MD

#### 5:30 pm **Adjournment and Networking Reception**

### Track VI: Consolidation and Competition in Health Care Markets: Implications for ACOs

#### 3:45 pm **Keynote**



**Deborah L. Feinstein, Esq.**, Director, Bureau of Competition, Federal Trade Commission, Washington, DC (Keynote and Moderator)

#### 4:05 pm **Panel Discussion and Q&A**



**Paul B. Ginsburg, PhD**, Norman Topping Chair in Medicine and Public Policy, University of Southern California; Non-resident Senior Fellow, Engelberg Center for Health Care Reform, The Brookings Institution; Founder and Former President, Center for Studying Health System Change, Washington, DC



**Robert Berenson, MD**, Institute Fellow, Urban Institute; Former Vice Chair, Medicare Payment Advisory Commission (MedPAC), Washington, DC

#### 5:30 pm **Adjournment and Networking Reception**

## FRIDAY, JUNE 20, 2014

### ACO SUMMIT DAY II: MORNING TRACK SESSIONS

#### 8:00 am **Registration and Continental Breakfast**

## TRACKS GROUP III

### Track VII: Coordinating Care for High-Risk and Vulnerable Populations

#### 9:00 am **Keynote**



**Neil Calman, MD, ABFP, FAAFP**, President, Chief Executive Officer and Co-founder, Institute for Family Health; Chair, Department of Family Medicine and Community Health, Icahn School of Medicine at Mount Sinai, New York, NY (Keynote and Moderator)

#### 9:20 am **Panel Discussion and Q&A**



**Steve C. Montamat, MD**, Medical Director, Accountable Care, St. Luke's Health System, Boise, ID



**Senior Vice President**, Catalyze, Health Leads, Boston, MA



**Marcus Zachary, MS, DO**, Medical Director, Quality and Population, Brown and Toland Physicians, San Francisco, CA

#### 10:30 am **Break**

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## Track VIII: Innovations in Data Management

9:00 am **Keynote**



**Farzad Mostashari, MSc, MD**, Visiting Fellow, Engelberg Center for Health Care Reform, The Brookings Institution; Former National Coordinator for Health Information Technology, US Department of Health and Human Services, Washington, DC (Keynote and Moderator)

9:20 am **Panel Discussion and Q&A**



**Jennifer Green, PhD**, Director of Research, Civis Analytics, Washington, DC



**Curt Sellke, MS**, Vice President of Analytics, Thrive HDS, Indianapolis, IN



**Fred Trotter**, Founder, DocGraph Journal; Co-author, Hacking Healthcare; Chief Operating Officer, Open Source Health Corporation, Houston, TX

10:30 am **Break**

## Track IX: Clinical Leadership in ACOs

9:00 am **Keynote**



**Mark Wagar**, President, Heritage Medical System; Former President and Chief Executive Officer, Empire BlueCross BlueShield, Northridge, CA

9:20 am **Panel Discussion and Q&A**



**Sachin H. Jain, MD, MBA**, Chief Medical Officer and Innovation Officer, Merck; Co-Editor-in-Chief, Health Care: The Science of Delivery and Innovation; Former Senior Advisor to Administrator, Centers for Medicare and Medicaid Services, Boston, MA



**Sanjay K. Shetty, MD, MBA**, President, Steward Health Care Network; Associate Clinical Professor of Radiology, Tufts University School of Medicine, Boston, MA



**John F. Vigorita, MD, MHA**, Chairman of the Board, Optimus Health-care Partners; Chairman, Board of Managers of Vista Health System IPA; Chairman of Bioethics Oversight, Atlantic Health System; Medical Director, Mission Development, Summit, NJ



**Darshak Sanghavi, MD**, Fellow and Managing Director, Engelberg Center for Health Care Reform, The Brookings Institution; Associate Professor of Pediatrics, Department of Pediatrics, University of Massachusetts Medical School, Worcester, MA (Moderator)

10:30 am **Break**

## TRACKS GROUP IV

### Track X: Optimizing the Value of Pharmaceuticals in New Care Models

11:00 am **Keynote**



**Dan Mendelson, MPP**, Chief Executive Officer and Founder, Avalere Health; Former Associate Director for Health, Office of Management and Budget, Washington, DC

11:20 am **Panel Discussion and Q&A**



**Woody Eisenberg, MD, FACP**, Senior Vice President, Performance Measurement and Strategic Alliances, Pharmacy Quality Alliance; Former Chief Medical Officer for Medicare and Medicaid Services, Medco, Springfield, VA



**Ed Pezalla, MD, MPH**, National Medical Director, Pharmacy Policy and Strategy, Aetna, Hartford, CT



**Will Shrank, MD, MSHS**, Senior Vice President, Chief Scientific Officer and Chief Medical Officer, Provider Innovation and Analytics, CVS Caremark; Former Director of Evaluation, Centers for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services, Washington, DC



**S. Lawrence Kocot, JD, LL.M., MPA**, Visiting Fellow, Engelberg Center for Health Care Reform, The Brookings Institution; Member of the Firm, Health Care and Life Sciences, Epstein Becker Green; Former Senior Advisor to the Administrator, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

12:30 pm **Break**

### Track XI: Caring for and Meeting the Needs of Frail and Elderly Patients

11:00 am **Keynote**



**Diane E. Meier, MD, FACP**, Director, Center to Advance Palliative Care; Vice-Chair for Public Policy and Professor of Geriatrics and Palliative Medicine, Catherine Gaisman Professor of Medical Ethics, Icahn School of Medicine at Mount Sinai, New York, NY (Keynote and Moderator)

11:20 am **Panel Discussion and Q&A**



**Dorothy Deremo, RN, MSN, MHA, FACHE**, Executive Emeritus, Hospice of Michigan/At Home Support, Detroit MI



**Neil M. Kurtz, MD**, President and Chief Executive Officer, Golden Living; Former President and Chief Executive Officer, TorreyPines Therapeutics, Inc., Plano, TX



**Christine Ritchie, MD, MSPH**, Harris Fishbon Distinguished Professor in Clinical Translational Research and Aging, Division of Geriatrics, Department of Medicine, University of California San Francisco, San Francisco, CA



**Michelle L. Templin**, Vice President, Strategic Business Development, Managed Health Care Associates, Inc. (MHA) ACO Network, Florham Park, NJ

12:30 pm **Break**

## Track XII: Community-Based Accountable Care Arrangements

11:00 am **Keynote**



**Janet Corrigan, PhD, MBA**, Distinguished Fellow, Dartmouth Institute for Health Policy and Clinical Practice; Former President and Chief Executive Officer, National Quality Forum, Baltimore, MD

11:20 am **Panel Discussion and Q&A**



**Jennifer DeCubellis, LPC**, Assistant County Administrator for Health, Hennepin Health, Minneapolis, MN

## LUNCHEON AND CLOSING PLENARY SESSION

12:30 pm **Luncheon**

1:00 pm **Keynote**



**Michael Leavitt**, Founder and Chairman, Leavitt Partners; Former Governor of Utah; Former US Secretary of Health and Human Services, Salt Lake City, UT

1:30 pm **The Future of ACOs: Anticipated Regulatory and Policy Changes**



**Elliott S. Fisher, MD, MPH**, Director, The Dartmouth Institute for Health Policy and Clinical Practice, Lebanon, NH (Co-chair)



**Mark B. McClellan, MD, PhD**, Senior Fellow and Director, Health Care Innovation and Value Initiative, The Brookings Institution; Former Administrator, Centers for Medicare and Medicaid Services; Former Commissioner, Food and Drug Administration, Washington, DC (Co-chair)

2:30 pm **SUMMIT ADJOURNMENT**

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# FIFTH NATIONAL ACCOUNTABLE CARE CONGRESS

THE LEADING FORUM ON ACCOUNTABLE CARE AND RELATED DELIVERY SYSTEM AND PAYMENT REFORM

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- Fax/Mail/Email using this printed registration form. Mail the completed form with payment to the Conference registrar at 22529 39th Ave. SE, Bothell, WA 98021, or fax the completed form to 206-319-5303, or scan and email the completed form to [registration@hccconferences.com](mailto:registration@hccconferences.com). Checks or money orders should be made payable to Health Care Conference Administrators LLC.

The following credit cards are accepted: American Express, Visa or MasterCard. Credit card charges will be listed on your statement as payment to HealthCare (HC) Conf LLC.

For registrants awaiting company check or money order, a credit card number must be given to hold registration. If payment is not received by seven days prior to the Summit, credit card payment will be processed.

### TAX DEDUCTIBILITY

Expenses of training including tuition, travel, lodging and meals, incurred to maintain or improve skills in your profession may be tax deductible. Consult your tax advisor. Federal Tax ID: 91-1892021.

### CANCELLATIONS/SUBSTITUTIONS

No refunds will be given for "no-shows" or for cancellations of either online or onsite registrations. You may send a substitute or transfer your onsite registration to an online registration. For more information, please call the Conference Office at 800-503-3597 or 206-452-5530.

## HOTEL INFORMATION/RESERVATIONS

The Hyatt Regency Washington on Capitol Hill is the official hotel for the Fifth National Accountable Care Organization (ACO) Summit. A special group rate of \$299.00 single/double per night (plus tax) has been arranged for Summit Attendees. To make your hotel reservations online please go to [www.ACOSummit.com](http://www.ACOSummit.com) and click on the Travel/Hotel tab.

You may also make a reservation by calling Central Reservations toll free at 1-888-421-1442 or 202-737-1234 to reach the hotel directly. Please refer to **ACCOUNTABLE CARE ORG SUMMIT** when calling. Reservations at the group rate will be accepted while rooms are available or until the cut-off date of **Tuesday, May 27, 2014**. After this, reservations will be accepted on a space-available basis at the prevailing rate.

### Hyatt Regency Washington on Capitol Hill

400 New Jersey Avenue, NW • Washington, DC 20001 • Tel: +1-202-737-1234

## FIFTH NATIONAL ACCOUNTABLE CARE ORGANIZATION SUMMIT CONTINUING EDUCATION CREDITS

### AMA PRA CATEGORY 1 CREDITS

**Physicians Accreditation Statement:** This activity has been planned and implemented in accordance with the Essential Areas and Policies of the Accreditation Council for Continuing Medical Education through the joint sponsorship of the Institute for the Advancement of Human Behavior (IAHB) and the Health Care Conference Administrators (dba GHC, LLC Healthcare). The IAHB is accredited by the ACCME to provide continuing medical education for physicians.

**Credit Designation Statement:** The IAHB designates this live activity for a maximum of *15.5 AMA PRA Category 1 Credits™*. Physicians should claim only the credit commensurate with the extent of their participation in the activity.

### NASBA

Health Care Conference Administrators, LLC (dba GHC, LLC Healthcare) is registered with the National Association of State Boards of Accountancy (NASBA) as a sponsor of continuing professional education on the National Registry of CPE Sponsors. State boards of accountancy have final authority on the acceptance of individual courses for CPE credit.

Complaints regarding registered sponsors may be submitted to the National Registry of CPE Sponsors through its website: [www.learningmarket.org](http://www.learningmarket.org). A recommended maximum of 16 credits based on a 50-minute hour will be granted for the entire learning activity.

This program addresses topics that are of a current concern in the healthcare quality and patient safety environment. This is an update, group-live activity. For more information regarding administrative policies such as complaints or refunds, call 425-233-5075 or email [pjgrant@ehcca.com](mailto:pjgrant@ehcca.com).

### CERTIFICATE OF ATTENDANCE

Onsite attendees can also request a Certificate of Attendance which they can file with appropriate entities for credit, and webcast attendees can request a Webcast Certificate of Attendance on which they can certify the number of hours they watched and can file with appropriate entities for credit.

### ATTORNEY MCLE CREDITS PENDING

The Summit is currently pending approval to offer California, Pennsylvania and Texas MCLE Credit.

## INTELLECTUAL PROPERTY POLICY

Unauthorized sharing of Summit content via Webcast access through the sharing of user names and passwords or via alternative media (Flash Drive) through the sharing of said media is restricted by law and may subject the copyright infringer to substantial civil damages. The Summit aggressively pursues copyright infringers. If a registrant needs the ability to share Summit content within his or her organization, multiple Summit registrations are available at discounted rates. The Summit will pay a reward for information regarding unauthorized sharing of Summit content. The reward will be one quarter (25%) of any recovery resulting from a copyright infringement (less legal fees and other expenses related to the recovery) up to a maximum reward payment of \$25,000. The payment will be made to the individual or individuals who in the opinion of our legal counsel first provided the factual information, which was necessary for the recovery. If you have knowledge regarding the unauthorized Summit content sharing, contact the Summit registration office.

## REGISTRATION BINDING AGREEMENT

Registration (whether online or by this form) constitutes a contract and all of these terms and conditions are binding on the parties. In particular, these terms and conditions shall apply in the case of any credit/debit card dispute.

## GENERAL TERMS AND CONDITIONS

Program subject to cancellation or change. If the program is cancelled the only liability of the Summit will be to refund the registration fee paid. The Summit shall have no liability regarding travel or other costs. Registration form submitted via fax, mail, email or online constitutes binding agreement between the parties.

## FOR FURTHER INFORMATION

Call 800-503-3597 (Continental US, Alaska and Hawaii only) or 206-452-5530, send e-mail to [registration@hccconferences.com](mailto:registration@hccconferences.com), or visit our website at [www.ACOSummit.com](http://www.ACOSummit.com).

**HOW TO REGISTER:** Fully complete the form on page 9 (one form per registrant, photocopies acceptable). Payment must accompany each registration (U.S. funds, payable to Health Care Conference Administrators, LLC).

ONLINE: Secure online registration at [www.ACOSummit.com](http://www.ACOSummit.com).

FAX: 206-319-5303 (include credit card information with registration)

MAIL: Conference Office, 22529 39th Ave SE, Bothell, WA 98021

FOR REGISTRATION QUESTIONS:

PHONE: 800-503-3597 (Continental US, Alaska and Hawaii only) or 206-452-5530, Monday-Friday, 7 AM - 5 PM PST

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